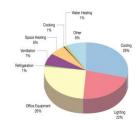


Our understanding of the energy challenges



Reducing energy costs



Addressing energy consumption



Risk avoidance



Increasing energy performance



Enhancing sustainability, environmental footprint



Guaranteeing comfort with long term energy efficiency

answering guests' concerns about their impact on the environment and the actions they

Bringing experience and innovation to Commercial and Mixed-Use Buildings

UAE

Mall of Emirates Dubaï

233 500 m²

10%

Energy savings

24/7

Energy monitoring

3%

Overachievement in energy savings

Spain

Indra Madrid

211 900 m²

15%

Contractual savings

65

Office buildings

2 350

Tons of CO₂ emissions avoid per year

Australia

74 Castlereagh Tower
Sydney

30 000 m²

38%

Guaranteed energy savings

41%

Savings on gas achieved

1 to 4

NABERS rating upgrade Green certification guaranteed

China

Jiaheyumao Business Complex – Chongqing

120 000 m²

0,7 MWe

Combined Heat and Power BOT

7,2 MW

Heating capacity

2 650 TR

Absorption cooling capacity

Bringing experience and innovation to over 500 Hotels & Reports

UAE

Pullman Accor Dubai

481 rooms

24/7

energy monitoring and asset management system with integrated HelpDesk service

Spain

Chamartin Madrid

450 rooms

20%

total guarantee

24/7

energy monitoring

UK

Marriott

~5 000 rooms

~10%

energy savings

14

Hotel buildings

6713

Tons of CO₂ emissions avoid per year

USA

The Venetian Las Vegas

8 000 rooms

35 000

preventive and repair works

24/7

availability

3 300

Assets on total life-cycle guarantee

Bringing experience and innovation to Healthcare

Ireland

Stewarts Care
Dublin

300 beds*

13%

Energy savings

1 250

Tons of CO₂ emissions avoided per year

15

years of total guarantee

Belgium

Hospital ULB Erasme Brussels

1 000 beds

18%

Savings on gas and electricity

2 350

Tons of CO₂ emissions avoided per year

15

years of total guarantee

Spain

Hospital Universitario
La Paz-Madrid

1 300 beds

23%

Energy savings

46%

Reduction in CO₂ emissions

30%

Savings on O&M

France

Assistance Publique des Hôpitaux de Paris

23 000 beds

66 500

Containers managed per year

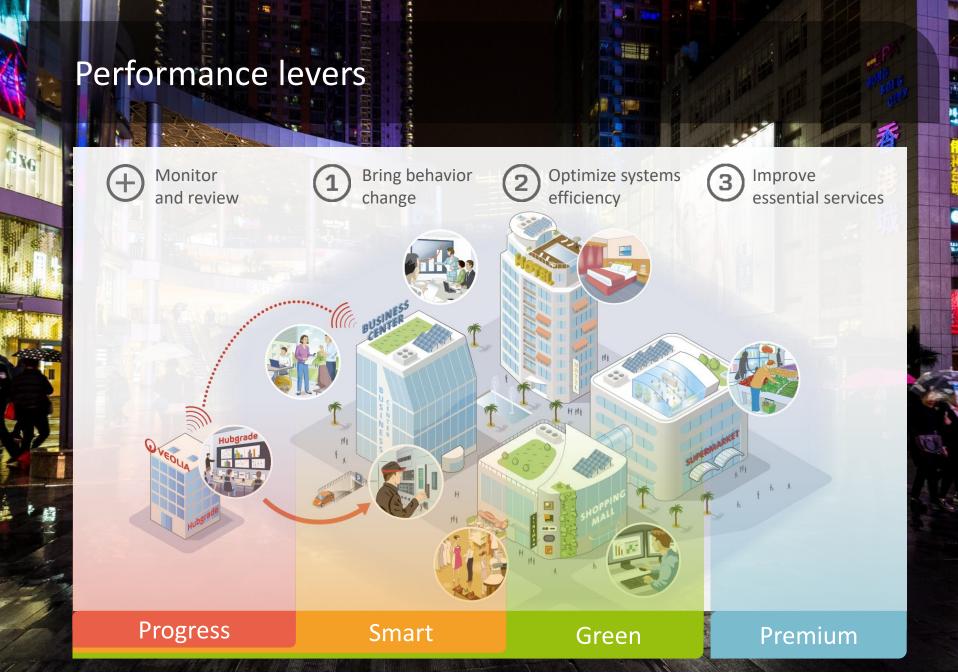
100%

Traceability from on-site sorting to treatment facilities

781

Tons of medical hazardous waste





Guaranteed energy savings

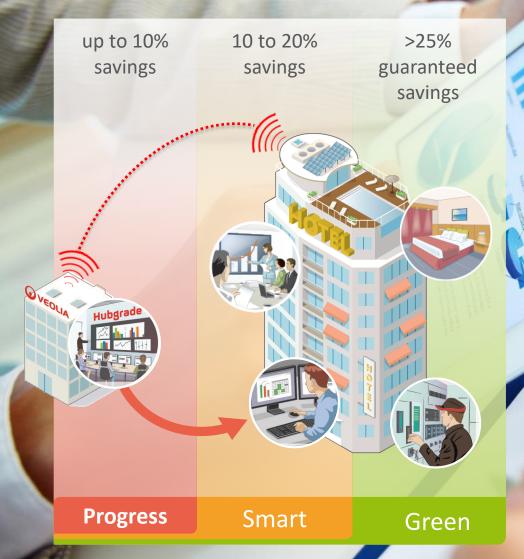


Premium

- Indoor Air Quality
- Water Quality Monitoring

Specific services

Levers for Energy, Water and Waste Performance



Our commitments

Progress

 Monitoring, analysis and reporting with new generation of Energy Management and Smart Waste Solutions

Smart

- Real-time reporting
- Live communication to users
- Submetering and bill verification

Green

- Contractual cost savings
- Energy and water savings
- Waste minimization and optimized recycling rates
- Carbon footprint reduction
- Highest Health & Safety Standards
 Comfort conditions and reliability
 Green Mark Certification level: Certified,
 Gold, Gold Plus, Platinum



Monitoring, analysis and optimization

Resource consumption

Hotels, Hospitals, Mixed-used... Connected sites Metering system REPORTING INTERACTIVE

Hubgrade



- Data control and analysis
- Alarm signal in case of malfunction
- °Corrective action plan

Technical unit

Operators

Receiving intervention plan

Interventions on site





- Creation of operating sheetsDispatch of operating sheets
- Emergency action plan

Upgrading services

A core service

Performance⁺





Reporting *Essential*

3 complementary value-added services

Reporting Interactive & Advanced



Awareness



Submetering









1/2

Performance Guarantees

ENERGY PERFORMANCE

Guaranteed energy and water savings

RELIABLE ENERGY O&M

Guaranteed comfort and fixed cost of O&M



Energy plant



Mixed-Use buildings

Our commitments

2/2

Performance Guarantees

Reliable Energy O&M

- 24/7 Energy
- Quality of utilities
- Fixed cost of O&M
- Comfort: Temperatures, Lighting, Indoor Air Quality...

Secure Energy Supply

- Cost of utilities
- Efficiency of energy systems

Energy Performance

- Energy, water and cost savings
- Carbon emission reduction
- Green certifications: LEED, BREEAM, ISO 50001 ...

Our expertise

Services delivery

- Single Point of Contact for all energy, water and waste management challenges
 - HelpDesk 24/7
 - CMMS/CAFM system
 - Mobilization plan
- · Performance monitoring and analysis



ENERGY

- Energy Performance Contracting (EPC)
- Design, Build, Operation and Maintenance
 - HVAC systems and networks
 - Electrical facilities and BMS
 - Building Energy Management Systems (BEMS) and metering solutions
- Emergency and back-up generation
- Combined Heat and Power (CHP)
- Engineering and installation works
- Electrical efficiency
 - High frequency electricity monitoring
 - Demand response / Flexibility
- Renewable energy solutions
 - o Solar,
 - Biomass
 - o Geothermal



- · Maintenance of the cooling towers
- Control of legionella and health related risks
- Water conservation programs
- · Water and waste water treatment plants



WASTE

- Hazardous and non-hazardous waste management
- E-Waste disposal & recycling
- Biowaste solutions
- Integrated Facility Management

Case study: AG Insurance headquarters

AG Insurance headquarters

Brussels – Belgium



The Challenge

- Reducing energy consumption
- Replacing equipment to reduce consumption dramatically
- Formulate mid-term objectives for a better use of energies and water
- Respect energy quotas
- Be transparent and have a reporting to illustrate AG's environmental efforts

Solutions

- Connection to Hubgrade for real-time performance optimization
- Energy Performance Contract
- High frequency electricity monitoring for audit phase
- Clear consumption analysis to validate baseline consumption
- Modelling of consumption to integrate climate change
- Clear commitment to reduce consumption during the contract

Benefits

- Guaranteed comfort for occupants
- Savings in consumption
 - o 15 % of gas
 - o 9 % of electricity
 - o 15% of water
 - 550 tons of CO₂ avoided/ year
- Transparency for the customer reporting
- Low-capex investment to achieve big savings

Case study: Mall of the Emirates

Mall of the Emirates

UAE – Dubaï



The Challenge

- Keeping attracting customers and retailers
- Remain one of the most productive shopping centers in the world.
- Improve customers' comfort and the asset value.

Solutions

- Connection to Hubgrade for real-time performance optimization
- Energy Performance Contract
- Consultancy: Facilities & Energy Management operations, MEP systems and facilities design.
- Operations and maintenance of all HVAC equipment, heating and cooling infrastructure, mechanical refrigeration equipment, along with water distribution system
- Project development with specialized subcontractors

Benefits

- 7% guaranteed energy savings (3% overachievement)
- · Improved profitability
- Increased competitiveness
- · Reduced risk profile
- Greater sustainability of services & assets
- Enhanced "green" image

Case study: Indra

Indra

Spain – Madrid, Barcelona, Salamanca, Sevilla, Cadiz, Marbella, Malaga, Granada, Pamplona, Valencia, Alicante, Tenerife



The Challenge

- · Reduce consumption
- Reduce price of energy
- Avoid O&M unexpected costs
- Reduce emissions

Solutions

- Connection to Hubgrade for real-time performance optimization
- Energy Performance Contract
- Investments in new heating, cooling and lighting equipment
- Switch fuel consumption to natural gas

Benefits

- 15% guaranteed energy cost savings
- Consolidated energy reporting for 65 buildings in real-time
- CO₂ emission reduction
- ISO 50 001 certification for bigger buildings
- Fixed cost for O&M and asset lifecycle replacement

Customer benefits Worldwide More savings guaranteed **Optimized** reliability experience A partner for audit, works and operations in Energy Performance Over 100 million square meters Long-term view on energy Contracting of complex buildings entrusted and asset management programs to avoid unexpected costs Smarter Sustainability building commitment Transparency and traceability Reduced carbon emissions, for all stake holders: fossil fuel dependency managers, tenants and end-users and water consumption

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Energy Efficiency in Buildings



Smart and green solutions for all the energy challenges of buildings.